# Advocacy 101



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## **DEFINING ADVOCACY**

## **Defining Advocacy**

- Activity to influence public policy
  - Lobbying
  - Civic engagement
- Rules differ for private foundations and public charities



## **Advocacy and Lobbying Basics**

- Private foundations
  - May not engage in activity defined as "lobbying" by Treasury Regulations
- Public charities
  - May engage in lobbying so long as it is not more than an "insubstantial" part of its overall activities
- Both private foundations and public charities may engage in non-partisan political activity



# DEFINING LOBBYING (THE IRS WAY)

## **Types of Lobbying**

- Direct
  - Advocacy directly toward legislators
- Grassroots
  - Encouraging others to get involved and contact legislators
- Why the difference?

## What is Lobbying?

- Direct
  - Communication
  - Legislator

## **Legislators Defined**

- Legislators:
  - Federal, state & local level representatives and their staff
  - Executive officials when participating in formulation of legislation
  - The public if it is a ballot measure
  - Not members of special purpose boards (planning commissions, zoning commissions, school board)

## What is Lobbying?

- Direct
  - Communication
  - Legislator
  - Expressing a view
  - About specific legislation

## **Legislation Defined**

- Excludes
  - Regulations
  - Litigation
  - Executive orders
  - Enforcing law



## **Defining Lobbying**

Direct	Grassroots
Communication	Communication
Legislators	Public
Expressing a view	Expressing a view
About specific	About specific
legislation	legislation
	Call to action



#### **Call to Action**

- Telling to contact legislator(s)
- Providing address, telephone number, and/or other contact information of legislator(s)
- Providing mechanism to enable communication with legislator(s)
- Identifying legislator(s)

## **Lobbying Exceptions**

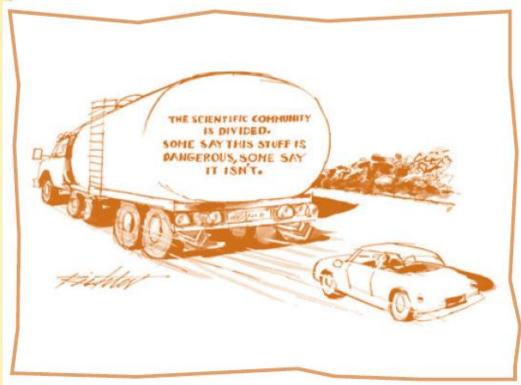
- Nonpartisan Study or Analysis
- Providing technical assistance
- Self-defense communications
- Jointly-funded projects (for private foundations only)

## Nonpartisan Analysis or Research

- Required elements:
  - Full and fair discussion of the facts
  - Report may advocate a position on an issue
  - May discuss legislative issues
  - May <u>not</u> directly call the recipient to action
  - Appropriate distribution



## Nonpartisan Analysis or Research



#### Distribution

- Any appropriate manner
- With or without charge
- Share with both sides of an issue

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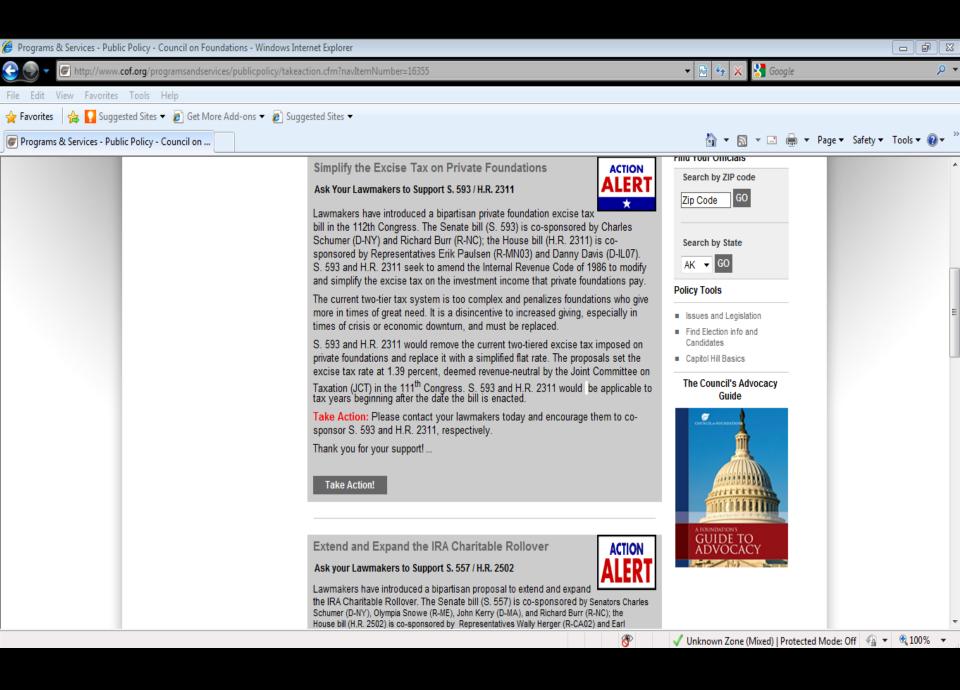
## **Providing Technical Advice**

- Must be provided to:
  - Legislative body
  - In response to a written request
- May express opinions requested or opinions directly related to the advice or assistance being provided

#### **Self-Defense Communications**

- May express a view to legislators about issues affecting the foundation's
  - existence
  - tax-exempt status
  - powers and duties
  - the deductibility of contributions
- Can be used proactively
- Not applicable to grassroots lobbying





## Jointly-Funded Projects

- Leveraging can be a key strategy
- Grant may be conditioned on government support
- Communicating with government about an actual or potential jointly-funded project is permissible
  - Purpose must be the exchanging information on the subject matter of the programs
  - Can't try to persuade the government official or employee to take positions on specific legislative issues



## **Grants for Advocacy**

- Earmarked grants:
  - Public charities may earmark grants for lobbying
    - Earmarked grants count against a public charity's lobbying limits
  - Private foundations may not earmark grants for lobbying

#### **Grants to Public Charities\***

- General Support Grants
  - Not counted as lobbying even if grantee has lobbying activities
  - No written or oral agreement that it will be used for lobbying

\* If expenditure responsibility is required, the grant agreement must prohibit the use of the funds for lobbying



#### **Grants to Public Charities**

- Specific project grants to public charities permissible if –
  - Fund up to the non-lobbying amount of the project budget
  - Reasonable reliance on budget from grantee
  - No earmarking of funds for lobbying activity

## **Additional Advocacy Resources**

- www.cof.org/legal → Grantmaking → Advocacy
- <u>www.learnfoundationlaw.org</u> (Packard Foundation, Gates Foundation, Hewlett Foundation & Moore Foundation)
- Alliance for Justice <u>www.bolderadvocacy.org</u>





## The Wilson Foundation

One Foundation's Story



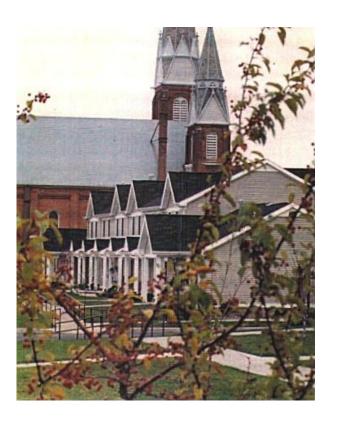
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## Wilson Commencement Park

\$7 million budget

Raised \$6 million

Opened in 1991



# Retrospective Study

#### Wilson Commencement Park Alumni Study



Replication of Wilson Commencement Park?

Hired the National Center on Family Homelessness

# **Longitudinal Study**



Service and Housing Interventions for Families in Transition

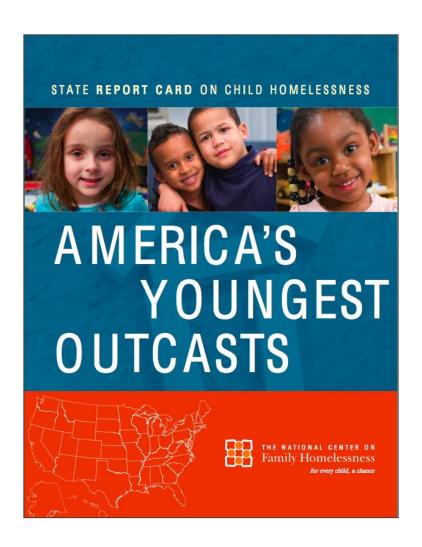
Contract signed in 2005

Baseline, 30 month, 60 month interviews

Complete in winter of 2013

27

## **Public Education**



Leveraging \$\$

More than 800 newspaper articles in one day

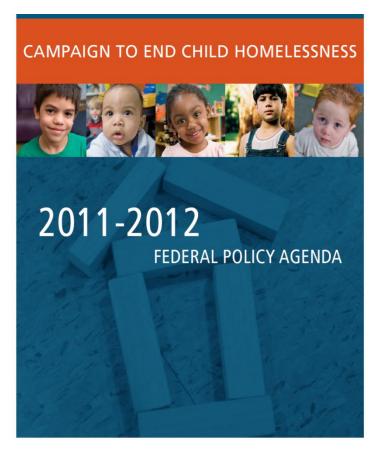
President Obama mentioned the report in a national address

# **Federal Policy**

3 year funding structure

Raise profile of the National Center on Family Homelessness

Engage National Stakeholders







## **Public Outreach**

Looking into Light Exhibit

Tell the story of family homelessness



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